



Mergers and Takeovers within the Pharmaceutical Industry

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| Company 1 | Company 2 | Year | Pharmaceutical Journal Reference (www.pionline.com) | Current Company Name |
|----------------------------|--------------------------------|---------|--|--|
| Actavis | Alpharma | 2005 | See Actavis website | Actavis |
| Alliance Sante Group | Unichem | 1997 | 1997:259:876 | Alliance Unichem Plc |
| Alliance Pharma Plc | Dermapharm Ltd | 2004 | Chemist & Druggist 2004:261:10 | Alliance Pharma Plc |
| Alliance Unichem | Boots Group | 2006 | 2006:277:151 | Alliance Boots |
| Alpharma | Actavis | 2005 | See Actavis website | Actavis |
| Amersham International Plc | Nycomed ASA | 1997 | 1997:259:12 | Amersham Plc |
| Antigen Pharmaceuticals | Goldshield Pharmaceuticals Ltd | 2001 | 2001:267(Nov 17):706 | Goldshield Group Plc (Antigen Pharmaceuticals) |
| APS/Berk | | 2004 | 2004:273:811 | Renamed Teva UK Ltd |
| Astra AB | Zeneca Plc | 1998-99 | 1998:261:923 | AstraZeneca |
| Aventis | Sanofi-Synthelabo | 2004 | 2004:273:278 | Sanofi-Aventis |
| Aventis Pasteur MSD | | 2005 | 2005:274:47 | Sanofi Pasteur MSD |
| Axis Biochemicals | Shield Diagnostics | 1999 | Chemist & Druggist 1999:251:29 | Axis-Shield |

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|---------------------------|--------------------------------|------|---|--|
| Ayerst Laboratories | Wyeth Laboratories | 1987 | 1987:239:358, 514 | Wyeth |
| Baxter Healthcare | Immuno International AG | 1997 | Baxter website 1997:259:Nov 29:A6 | Baxter Healthcare |
| Bayer plc | Roche Consumer Health | 2004 | 2004:273:106 | Bayer plc |
| Beecham Group PLC | Smithkline Beckman Corporation | 1989 | 1989:242:638 1989:243:173 | (SmithKline Beecham – now GlaxoSmithKline) |
| Boots Group | Alliance Unichem | 2006 | 2006:277:151 | Alliance Boots |
| Bristol-Myers | Squibb | 1989 | 1989:243:173 | Bristol-Myers Squibb |
| Bristol-Myers-Squibb | DuPont Pharmaceuticals | 2001 | See Company Website http://www.bms.com/about/bms/history/data | Bristol-Myers Squibb |
| British Biotech Plc | Vernalis Group Plc | 2003 | Chemist & Druggist 2003:260:10 | Vernalis |
| Celltech Plc | Chiroscience Group Plc | 1999 | 1999:262:912 | (Celltech Chiroscience Plc – now UCB Group) |
| Celltech Chiroscience Plc | Medeva Plc | 2000 | 1999:263:813 | (Celltech Group Plc – now UCB Group) |
| Celltech Group Plc | UCB Pharma | 2004 | Chemist & Druggist 2004:261:10 | UCB Group |
| Centra Healthcare | Janssen Pharmacy Division | 1996 | 1996:256:854 | Johnson & Johnson MSD Pharmaceuticals |
| Chiroscience Group Plc | Celltech Plc | 1999 | 1999:262:912 | (Celltech Chiroscience Plc – now UCB Group) |
| Ciba-Geigy | Sandoz | 1996 | 1996:256:374 | Novartis |
| Cilag Ltd | Janssen Pharmaceutical Ltd | 1995 | 1994:253:911 | Janssen-Cilag |
| Cox Pharmaceuticals | Alpharma | 1998 | 1998:260:695 | (Alpharma - now Actavis) |

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|---------------------------------------|---------------------------------|---------|---|--|
| Dermapharm Ltd | Alliance Pharma Plc | 2004 | Chemist & Druggist 2004:261:10 | Alliance Pharma Plc |
| DuPont Pharmaceuticals | Bristol-Myers-Squibb | 2001 | See Company Website http://newsroom.bms.com/index.php?s=ideas | Bristol-Myers Squibb |
| Eldon Laboratories | Martindale Pharmaceuticals | 2004 | Chemist & Druggist 2004:262:11 | Martindale Pharmaceuticals |
| Ethical Generics | Genus Pharmaceuticals | 1999 | 1999:262:764, 833 | Genus Pharmaceuticals |
| Evans Healthcare | Medirace | 1990 | 1990:244:245,461 | (Medeva Plc – – now UCB Group) |
| Farmitalia Carlo Erba Ltd | Kabi Pharmacia | 1993 | 1993:251:331 | (Kabi Pharmacia Ltd – now Fresenius AG) |
| Fisons | Rhone Poulenc Rorer | 1995-96 | 1995:255:493 | (Rhone Poulenc Rorer – now Sanofi-Aventis) |
| Fresenius AG | Kabi | 1999 | 1999:262:46 | Fresenius AG |
| Genus Pharmaceuticals | Ethical Generics | 1999 | 1999:262:764, 833 | Genus Pharmaceuticals |
| Glaxo Plc | Wellcome Plc | 1995 | 1995:254:115-116, 319 | (Glaxo-Wellcome Plc – now GlaxoSmithKline) |
| Glaxo Wellcome Plc | Smithkline Beecham Plc | 2000 | 2000:264:125, 720 2001:266:46 | GlaxoSmithKline |
| Goldshield Pharmaceuticals Ltd | Antigen Pharmaceuticals | 2001 | 2001:267(Nov 17):706 | Goldshield Group Plc (Antigen Pharmaceuticals) |
| Hoechst UK | Roussel Laboratories | 1994 | 1994:253:447 | (Hoechst Roussel Ltd – now Sanofi-Aventis) |
| Hoechst | Marion Merrell Dow | 1995 | 1995:254:647 | (Hoechst Marion Roussel – now Sanofi-Aventis) |
| Hoechst AG (HMR) | Rhone-Poulenc SA (RPR) | 1998-99 | 1998:261:889 | (Aventis Pharma - now Sanofi-Aventis) |
| Imperial Pharmaceuticals Services Ltd | Shire Pharmaceuticals Group Ltd | 1995 | 1995:255:493 | Shire Pharmaceuticals Group Plc |

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| Immuno International AG | Baxter Healthcare | 1997 | Baxter website 1997:259:Nov 29:A6 | Baxter Healthcare |
| IVAX Corporation | TEVA Pharmaceutical Industries | 2006 | 2005:275:134 http://www.tevapharm.com/pdf/Teva_Ivax_closing_E_260106.pdf | IVAX TEVA |
| Janssen Pharmaceutical Ltd | Cilag Ltd | 1995 | 1994:253:911 | Janssen-Cilag |
| Janssen Pharmacy Division | Centra Healthcare | 1996 | 1996:256::854 | Johnson & Johnson MSD Pharmaceuticals |
| Kabi Pharmacia | Farmitalia Carlo Erba Ltd | 1993 | 1993:251:331 | (Kabi Pharmacia Ltd – now Fresenius AG) |
| Kabi | Fresenius AG | 1999 | 1999:262:46 | Fresenius AG |
| London International Group Plc (LIG) | Seton Scholl Healthcare Plc | 1999 | 1999:262:764 | SSL International Plc (SSL) |
| Marion Merrell Dow | Hoechst | 1995 | 1995:254:647 | (Hoechst Marion Roussel – now Aventis Pharma) |
| Martindale Pharmaceuticals | Eldon Laboratories | 2004 | Chemist & Druggist 2004:262:11 | Martindale Pharmaceuticals |
| Medeva Plc | Celltech Chiroscience Plc | 2000 | 2000:264:813 | (Celltech Plc– now UCB Group) |
| Medirace | Evans Healthcare | 1990 | 1990:244:245,461 | (Medeva Plc – now – now UCB Group) |
| Monmouth Pharmaceuticals (UK arm of Roberts) | Shire Pharmaceuticals Group Plc | 2000 | 2000:264:452 | Shire Pharmaceuticals Group Plc |
| Monsanto Co | Pharmacia & Upjohn Inc | 2000 | 2000:264:47,207 2000:265:45 | (Pharmacia Corp now Pfizer Inc) |
| Norton Healthcare Ltd | Re-branding, incorporating the name of its US Company. | 2001 | Chemist & Druggist 2001:256:12 | Ivax Pharmaceuticals UK |

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|------------------------|-----------------------------|--------------|----------------------------------|---|
| Nycomed ASA | Amersham International Plc | 1997 | 1997:259:12 | Amersham Plc |
| Parke-Davis | Warner-Lambert | Early 1970's | 1978:221:450 1991:246:544-548 | (Parke-Davis, Warner-Lambert – now Pfizer Inc) |
| Pharmacia | Upjohn | 1995 | 1995:255:270 | (Pharmacia & Upjohn Inc – now Pfizer Inc) |
| Pharmacia & Upjohn Inc | Monsanto Co | 1999 | 2000:264:47,207 2000:265:45 | (Pharmacia Corp now Pfizer Inc) |
| Pharmacia Corp | Pfizer Inc | 2003 | 2003:270:564 | Pfizer Inc |
| Pfizer Inc | Warner-Lambert Co | 2000 | 2000:264:247 | Pfizer Inc |
| Pfizer Inc | Pharmacia | 2003 | 2003:270:564 | Pfizer Inc |
| Rhone-Poulenc | Rorer | 1990 | 1990:244:111 | (Rhone-Poulenc Rorer – now Sanofi-Aventis) |
| Rhone-Poulenc Rorer | Fisons | 1995-96 | 1995:255:493 | (Rhone-Poulenc Rorer – now Sanofi-Aventis) |
| Rhone-Poulenc SA (RPR) | Hoechst AG (HMR) | 1998-99 | 1998:261:889 | (Aventis Pharma - now Sanofi-Aventis) |
| Roche Consumer Health | Bayer plc | 2004 | 2004:273:106 | Bayer plc |
| Rorer | Rhone-Poulenc | 1990 | 1990:244:111 | (Rhone-Poulenc Rorer – now Sanofi-Aventis) |
| Roussel Laboratories | Hoechst UK | 1994 | 1994:253:447 | (Hoechst Roussel Ltd - now Sanofi-Aventis) |
| Sandoz | Ciba-Geigy | 1996 | 1996:256:374 | Novartis |
| Sanofi | Sterling Winthrop | 1992 | 1992:248:12 | (Sanofi Winthrop – now Sanofi-Aventis) |
| Sanofi-Synthelabo | Aventis | 2004 | 2004:273:278 | Sanofi-Aventis |

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|---------------------------------|--|------|---|--|
| Sanofi Winthrop | Synthelabo | 1999 | | (Sanofi-Synthelabo - now Sanofi-Aventis) |
| Scholl | Seton Healthcare | 1998 | Chemist & Druggist 1998:249:32 and 1998:250:24-25 | (Seton Scholl Healthcare – now SSL International Plc (SSL)) |
| Seton Healthcare | Scholl | 1998 | Chemist & Druggist 1998:249:32 and 1998:250:24-25 | (Seton Scholl Healthcare – now SSL International Plc (SSL)) |
| Seton Scholl Healthcare Plc | London International Group Plc (LIG) | 1999 | 1999:262:764 | SSL International Plc (SSL) |
| Shield Diagnostics | Axis Biochemicals | 1999 | Chemist & Druggist 1999:251:29 | Axis-Shield |
| Shire Pharmaceuticals Group Ltd | Imperial Pharmaceuticals Services Ltd | 1995 | 1995:255:493 | Shire Pharmaceuticals Group Plc |
| Shire Pharmaceuticals Group Plc | Monmouth Pharmaceuticals (UK arm of Roberts) | 2000 | 2000:264:452 | Shire Pharmaceuticals Group Plc |
| Smithkline Beckman Corporation | Beecham Group PLC | 1989 | 1989:242:638 1989:243:173 | (SmithKline Beecham – now GlaxoSmithKline) |
| Smithkline Beecham Plc | Glaxo Wellcome Plc | 2000 | 2000:264:125, 720, 2001:266:46 | GlaxoSmithKline |
| Sterling Winthrop | Sanofi | 1992 | 1992:248:12 | (Sanofi Winthrop – now Sanofi-Aventis) |
| Squibb | Bristol-Myers | 1989 | 1989:243:173 | Bristol-Myers Squibb |
| Synthelabo | Sanofi Winthrop | 1999 | | (Sanofi-Synthelabo - now Sanofi-Aventis) |
| TEVA Pharmaceutical Industries | IVAX Corporation | 2006 | 2005:275:134 http://www.tevapharm.com/pdf/Teva_Ivax_closing_E_260106.pdf | IVAX TEVA |
| Unichem | Alliance Sante Group | 1997 | 1997:259:876 | Alliance Unichem Plc |

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|--------------------|---------------------|----------------|--|---|
| Upjohn | Pharmacia | 1995 | 1995:255:270 | (Pharmacia & Upjohn Inc – now Pfizer Inc) |
| Vernalis Group Plc | British Biotech Plc | 2003 | Chemist & Druggist 2003:260:10 | Vernalis |
| Warner-Lambert | Parke-Davis | Early 1970s | 1978:221:450 1991:246:544-548 | (Parke-Davis, Warner-Lambert – now Pfizer Inc) |
| Warner-Lambert Co | Pfizer Inc | 2000 | 2000:264:247 | Pfizer Inc |
| Wellcome Plc | Glaxo Plc | 1995 | 1995:254:115-116, 319 | (Glaxo-Wellcome – now GlaxoSmithKline) |
| Wyeth Laboratories | Ayerst Laboratories | 1987 | 1987:239:358, 514 | Wyeth |
| Zeneca Plc | Astra AB | 1998-99 | 1998:261:923 | AstraZeneca |